

Budget timetable 2018/19

| | November | December | January | February |
|--|----------|----------|---------|----------|
| Government (Chancellor) Autumn Budget Statement | 22nd | | | |
| Provisional local government settlement | | 19th | | |
| Executive papers sent out - initial budget proposals | | 22nd | | |
| Start of formal six weeks consultation period | | 22nd | | |
| Budget survey emailed to businesses | | | 4th | |
| Executive 10am - agree initial financial plan proposals including council tax base | | | 9th | |
| Overview & Scrutiny 10am - consider Executive's financial plan | | | 15th | |
| Council after O & S - approve council tax support and council tax base | | | 15th | |
| Teignbridge Association of Local Parishes meeting 7pm TDC Council Chamber | | | 25th | |
| Deadline for business rates retention estimate to government, county and fire | | | 31st | |
| Police and Crime Panel consider precept and approve | | | | 2nd |
| Overview & Scrutiny 10am - consider Executive's final financial proposals | | | | 5th |
| Fire Authority Resources 10am budget meeting | | | | 8th |
| Executive 10am - agree final financial plan proposals, including budget monitoring | | | | 8th |
| County Cabinet 10.30am budget meeting | | | | 9th |
| Devon County Council 2.15pm - set county precept and council tax | | | | 15th |
| Fire Authority - set fire precept and council tax | | | | 19th |
| Final settlement expected | | | | late |
| Council meeting 10am - consider financial proposals and council tax resolution | | | | 22nd |
| Reserve county budget meeting 10am if required | | | | 22nd |
| Close council tax accounts and start bills print unless delayed if council tax not set | | | | 23rd |

Appendix 1

Recommended Council Tax Base 2018/19

Appendix 2

Section 1

| Council Tax Base adjustment for Council Tax Support (CTS) and estimated growth | | | | | | |
|--|---|---------------------------|--------------------------|--------------------------------------|---------------------------------|-----------------------------|
| | Estimate d 18/19 Band D Number | 17/18 Council Tax £ | Estimated Income £ | Estimated Collection Rate % | Estimated Net Income £ | Estimate d 18/19 Base |
| Full band D at November 2017 | 53,532.1 | 1,749.02 | 93,628,710 | | | |
| less CTS at November 2017 | -4,949.9 | 1,749.02 | -8,657,470 | | | |
| Starting point based on November 2017 | 48,582.2 | | 84,971,240 | | | |
| Anticipated growth at 1% | 485.5 | 1,749.02 | 849,150 | | | |
| Total (rounded) | 49,067.7 | 1,749.02 | 85,820,390 | 99.0% | 84,962,140 | 48,577 |

Section 2

| 2018/19 Expected Council Tax (CT) Income at Current Council Tax Levels compared with 2017/18 | | | | |
|--|--------------------------------|------------------------------|-------------------------|--|
| Preceptor | Estimated CT Base Number | 17/18 Council Tax £ | Expected income £ | |
| 2018/19 expected income (rounded) | | | | |
| Towns and parishes | 48,577 | 63.08 | 3,064,240 | |
| District | 48,577 | 160.17 | 7,780,580 | |
| County | 48,577 | 1,267.92 | 61,591,750 | |
| Fire | 48,577 | 81.57 | 3,962,430 | |
| Police | 48,577 | 176.28 | 8,563,150 | |
| Total (rounded) shows a 2.0% increase in expected income | | 1,749.02 | 84,962,200 | |
| 2017/18 expected income (rounded) | | | | |
| Towns and parishes | 47,614 | 63.08 | 3,003,532 | |
| District | 47,614 | 160.17 | 7,626,334 | |
| County | 47,614 | 1,267.92 | 60,370,743 | |
| Fire | 47,614 | 81.57 | 3,883,874 | |
| Police | 47,614 | 176.28 | 8,393,396 | |
| Total (rounded) | | 1,749.02 | 83,277,900 | |

To show the extra Council Tax in 2018/19 that would be collected for varying increases by percentage and value.

Teignbridge Band D Council Tax 2017/18 (excluding parish precepts) £160.17
 Approved Council Tax Base 2018/19 (at 99% collection rate) [a] 48,577

| Varying increases in Council Tax for 2018/19 | | | Total Band D Council Tax 2018/19 | Increase in Council Tax income for 2018/19 | [b] Total Council Tax income 2018/19 |
|--|------------|------------|----------------------------------|--|--------------------------------------|
| % | Per Year £ | Per Week £ | Per Year £ | Per Year £ | Per Year £ |
| 0.00 | 0.00 | 0.00 | 160.17 | 0 | 7,780,580 |
| | | | No council tax freeze grant | | 0 |
| | | | Total income | | 7,780,580 |
| 0.34 | 0.53 | 0.01 | 160.70 | 25,740 | 7,806,320 |
| 0.62 | 1.00 | 0.02 | 161.17 | 48,580 | 7,829,160 |
| 1.00 | 1.60 | 0.03 | 161.77 | 77,720 | 7,858,300 |
| 1.25 | 2.00 | 0.04 | 162.17 | 97,150 | 7,877,730 |
| 1.68 | 2.68 | 0.05 | 162.85 | 130,180 | 7,910,760 |
| 1.87 | 3.00 | 0.06 | 163.17 | 145,730 | 7,926,310 |
| 2.00 | 3.20 | 0.06 | 163.37 | 155,440 | 7,936,020 |
| 2.50 | 4.00 | 0.08 | 164.17 | 194,310 | 7,974,890 |
| 3.00 | 4.81 | 0.09 | 164.98 | 233,650 | 8,014,230 |
| 3.12 | 5.00 | 0.10 | 165.17 | 242,880 | 8,023,460 |

Note:

[a] Council Tax Base of 48,577 for 2018/19 approved by Council on 15 January 2018

[b] Total Council Tax income is calculated by multiplying the Band D Council Tax by the recommended Council Tax Base of 48,577

[c] No council tax freeze grant. Referendum limit proposed by government as higher of 2% or above £5 for Band D.

Revenue Budget Summary

Appendix 4

| Revenue Budget | 2017-18 Budget | 2017-18 Latest | 2018-19 Forecast | 2019-20 Forecast | 2020-21 Forecast |
|---|--------------------|--------------------|---------------------|---------------------|---------------------|
| | £ | £ | £ | £ | £ |
| EXPENDITURE | | | | | |
| 1 Employees | 18,196,500 | 18,637,930 | 19,507,770 | 20,064,320 | 20,406,370 |
| 2 Property | 4,213,990 | 4,656,500 | 4,441,670 | 4,519,200 | 4,598,830 |
| 3 Services & supplies | 5,364,260 | 7,180,170 | 5,287,470 | 5,478,920 | 5,369,110 |
| 4 Grant payments | 35,678,130 | 36,087,760 | 35,590,780 | 35,355,990 | 35,355,990 |
| 5 Transport | 691,990 | 721,340 | 711,530 | 711,530 | 711,530 |
| 6 Leasing & capital charges | 1,352,870 | 1,300,100 | 1,477,300 | 1,477,300 | 1,477,300 |
| 7 Contributions to capital | 1,543,610 | 2,326,110 | 1,321,500 | 204,820 | 423,510 |
| 8 Total expenditure | 67,041,350 | 70,909,910 | 68,338,020 | 67,812,080 | 68,342,640 |
| INCOME | | | | | |
| 9 Sales | -831,510 | -1,003,390 | -974,430 | -993,920 | -1,013,800 |
| 10 Fees & charges | -8,524,350 | -9,353,930 | -9,654,440 | -9,944,070 | -10,242,390 |
| 11 Grants - income | -35,488,130 | -35,956,110 | -35,503,890 | -35,453,890 | -35,403,890 |
| 12 Property income | -2,798,140 | -2,869,000 | -2,975,900 | -3,065,170 | -3,157,120 |
| 13 Other income & recharges | -2,380,820 | -3,528,070 | -2,615,880 | -2,716,200 | -2,721,560 |
| 14 Transfer from (-) / to earmarked reserves | -422,000 | -1,766,000 | 0 | -40,000 | -217,250 |
| 15 Total income | -50,444,950 | -54,476,500 | -51,724,540 | -52,213,250 | -52,756,010 |
| 16 Total net service cost | 16,596,400 | 16,433,410 | 16,613,480 | 15,598,830 | 15,586,630 |
| Funding | | | | | |
| 17 Council tax | -7,626,330 | -7,626,330 | -8,023,460 | -8,349,050 | -8,680,200 |
| 18 Council tax/community charge surplus | -193,060 | -193,060 | -127,640 | 0 | 0 |
| 19 Revenue support grant | -847,040 | -847,040 | 0 | 0 | 0 |
| 20 Rates baseline funding | -3,169,360 | -3,169,360 | -3,685,050 | -3,336,980 | -3,362,520 |
| 21 Estimated rates retention and pooling gain | -1,250,000 | -1,250,000 | -1,310,000 | -1,390,000 | -1,299,000 |
| 22 New homes bonus | -3,436,400 | -3,436,400 | -2,917,460 | -2,412,440 | -2,205,690 |
| 23 Other grants | -65,920 | -65,920 | 0 | -38,680 | -38,680 |
| 24 Business rate pilot funding | 0 | 0 | -550,000 | 0 | 0 |
| 25 Total funding | -16,588,110 | -16,588,110 | -16,613,610 | -15,527,150 | -15,586,090 |
| 26 -Surplus/shortfall | 8,290 | -154,700 | -130 | 71,680 | 540 |
| 27 General reserves at end of year | 1,640,019 | 1,872,577 | 1,872,707 | 1,801,027 | 1,800,487 |
| 28 General reserves as % of net revenue budget | 9.9% | 11.3% | 11.3% | 11.6% | 11.6% |

All Services**Managing Director/Business Lead**

| | | 2016-17 | 2017-18 | 2018-19 |
|---|------------------------------------|-------------------|-------------------|-------------------|
| | | Actual | Outturn | Budget |
| | | £ | £ | £ |
| Corporate Services | | | | |
| S Aggett | Business Improvement & Development | 539,949 | 534,100 | 531,260 |
| P Shears | Communications | 179,378 | 191,610 | 200,110 |
| P Shears | Corporate Leadership Team | 493,318 | 564,900 | 371,690 |
| P Shears | Democratic Services | 691,593 | 757,410 | 759,590 |
| P Shears | Electoral Services | 214,932 | 231,480 | 191,680 |
| P Shears | Finance | 553,360 | 590,230 | 580,860 |
| S Aggett | Human Resources | 359,797 | 374,010 | 384,090 |
| S Aggett | Internal Audit | 141,951 | 147,880 | 146,850 |
| S Aggett | Legal | 275,020 | 309,540 | 290,660 |
| S Aggett | Procurement | 18,855 | 19,180 | 33,310 |
| | | <u>3,468,152</u> | <u>3,720,340</u> | <u>3,490,100</u> |
| Strategic Place | | | | |
| P Shears | Building Control | 98,481 | (141,170) | 53,440 |
| P Shears | Customer Services | 283,947 | 375,880 | 407,880 |
| P Shears | Development Management | 384,831 | 453,010 | 390,170 |
| P Shears | Economy & Assets | 96,568 | (91,630) | (156,620) |
| P Shears | Housing | 683,088 | 1,236,860 | 1,304,540 |
| P Shears | Parking & Transport | (2,424,415) | (2,425,500) | (2,479,090) |
| P Shears | Revenues & Benefits | 428,153 | 668,880 | 836,340 |
| P Shears | Spatial Planning | 922,239 | 631,550 | 596,210 |
| | | <u>472,892</u> | <u>707,880</u> | <u>952,870</u> |
| Environmental Health & Wellbeing | | | | |
| S Aggett | Community Safety | 83,649 | 96,770 | 97,450 |
| S Aggett | Environmental Health | 942,923 | 976,710 | 1,033,730 |
| S Aggett | Green Spaces & Active Leisure | 1,191,371 | 1,260,530 | 1,404,050 |
| S Aggett | Leisure | 404,569 | 479,670 | 562,390 |
| S Aggett | Licensing | (73,708) | (78,390) | (73,950) |
| S Aggett | Resorts | 61,985 | 87,860 | 185,720 |
| S Aggett | Waste, Recycling & Cleansing | 4,537,892 | 4,523,070 | 5,165,210 |
| | | <u>7,148,681</u> | <u>7,346,220</u> | <u>8,374,600</u> |
| Total all services | | <u>11,089,726</u> | <u>11,774,440</u> | <u>12,817,570</u> |
| Financing Items | | <u>2,005,395</u> | <u>2,332,860</u> | <u>2,474,410</u> |
| Totals per actual/budget papers | | <u>13,095,121</u> | <u>14,107,300</u> | <u>15,291,980</u> |
| Contribution to capital | | <u>949,446</u> | <u>2,326,110</u> | <u>1,321,500</u> |
| Totals per actual/budget papers | | <u>14,044,567</u> | <u>16,433,410</u> | <u>16,613,480</u> |

Notes:

There is a glossary of terms at the end of this appendix

PH: Humphrey Clemens
 Manager: Andrew Carpenter
 Activity Area: Building Control

| | | 2016-17 | | 2017-18 | | 2018-19 |
|---|------|------------------|------|--------------------|------|--------------------|
| | | Actual | | Outturn | | Budget |
| | FTE | £ | FTE | £ | FTE | £ |
| <u>EXPENDITURE</u> | | | | | | |
| Employees | 13.5 | 500,303 | 14.5 | 876,840 | 22.0 | 920,250 |
| Property | | 39,775 | | 43,400 | | 34,850 |
| Services & Supplies | | 108,833 | | 160,570 | | 101,760 |
| Grant Payments | | 0 | | 0 | | 0 |
| Transport | | 29,027 | | 70,190 | | 70,180 |
| Leasing & capital charges | | 0 | | 0 | | 0 |
| | | <u>677,939</u> | | <u>1,151,000</u> | | <u>1,127,040</u> |
| <u>INCOME</u> | | | | | | |
| Sales | | 0 | | 0 | | 0 |
| Fees & Charges | | -372,329 | | -856,500 | | -853,000 |
| Property Income | | 0 | | 0 | | 0 |
| Grants - income | | 0 | | 0 | | 0 |
| Other income & recharges | | -207,128 | | -346,070 | | -220,600 |
| Transfers from earmarked reserves | | 0 | | -89,600 | | 0 |
| | | <u>(579,457)</u> | | <u>(1,292,170)</u> | | <u>(1,073,600)</u> |
| Service Cost | | <u>98,481</u> | | <u>(141,170)</u> | | <u>53,440</u> |
| Service cost - £'s per head of population | | 0.76 | | -1.09 | | 0.41 |

| PH: Stuart Barker | | | | | | |
|--|-----|------------------------|-----|-------------------------|-----|------------------------|
| Manager: Kay O'Flaherty | | | | | | |
| Activity Area: Business Improvement & Development Team | | | | | | |
| | FTE | 2016-17 Actual £ | FTE | 2017-18 Outturn £ | FTE | 2018-19 Budget £ |
| <u>EXPENDITURE</u> | | | | | | |
| Employees | 6.0 | 241,214 | 7.0 | 237,960 | 7.5 | 254,320 |
| Property | | 16,322 | | 32,670 | | 14,100 |
| Services & Supplies | | 88,976 | | 114,060 | | 51,420 |
| Grant Payments | | 204,287 | | 237,560 | | 216,470 |
| Transport | | 849 | | 1,030 | | 520 |
| Leasing & capital charges | | 0 | | 0 | | 0 |
| | | <u>551,648</u> | | <u>623,280</u> | | <u>536,830</u> |
| <u>INCOME</u> | | | | | | |
| Sales | | 0 | | 0 | | 0 |
| Fees & Charges | | 0 | | 0 | | 0 |
| Property Income | | -5,067 | | -570 | | -570 |
| Grants - income | | 0 | | 0 | | 0 |
| Other income & recharges | | -6,632 | | -5,000 | | -5,000 |
| Transfers from earmarked reserves | | 0 | | -83,610 | | 0 |
| | | <u>(11,699)</u> | | <u>(89,180)</u> | | <u>(5,570)</u> |
| Service Cost | | <u>539,949</u> | | <u>534,100</u> | | <u>531,260</u> |
| Service cost - £'s per head of population | | 4.19 | | 4.11 | | 4.06 |

PH: Jeremy Christophers
 Manager: Emma Pearcy
 Activity Area: Communications

| | | 2016-17 | | 2017-18 | | 2018-19 |
|-----------------------------------|-----|-----------------------|-----|-----------------------|-----|-----------------------|
| | | Actual | | Outturn | | Budget |
| | FTE | £ | FTE | £ | FTE | £ |
| <u>EXPENDITURE</u> | | | | | | |
| Employees | 4.0 | 132,069 | 4.0 | 143,710 | 4.0 | 145,630 |
| Property | | 3,447 | | 3,760 | | 3,020 |
| Services & Supplies | | 42,963 | | 43,680 | | 50,850 |
| Grant Payments | | 0 | | 0 | | 0 |
| Transport | | 898 | | 480 | | 830 |
| Leasing & capital charges | | 0 | | 0 | | 0 |
| | | <u>179,378</u> | | <u>191,630</u> | | <u>200,130</u> |
| <u>INCOME</u> | | | | | | |
| Sales | | 0 | | 0 | | 0 |
| Fees & Charges | | 0 | | 0 | | 0 |
| Property Income | | 0 | | 0 | | 0 |
| Grants - income | | 0 | | 0 | | 0 |
| Other income & recharges | | 0 | | -20 | | -20 |
| Transfers from earmarked reserves | | 0 | | 0 | | 0 |
| | | <u>0</u> | | <u>(20)</u> | | <u>(20)</u> |
| Service Cost | | <u>179,378</u> | | <u>191,610</u> | | <u>200,110</u> |

| | | | |
|--|-------------|-------------|-------------|
| Service cost - £'s per head of population | 1.39 | 1.48 | 1.53 |
|--|-------------|-------------|-------------|

PH: Sylvia Russell
 Manager: Rebecca Hewitt
 Activity Area: Community Safety

| | | 2016-17 | | 2017-18 | | 2018-19 |
|-----------------------------------|-----|----------------------|-----|----------------------|-----|----------------------|
| | | Actual | | Outturn | | Budget |
| | FTE | £ | FTE | £ | FTE | £ |
| <u>EXPENDITURE</u> | | | | | | |
| Employees | 1.5 | 81,691 | 1.5 | 84,620 | 2.0 | 86,300 |
| Property | | 1,852 | | 2,020 | | 1,630 |
| Services & Supplies | | 22,139 | | 15,780 | | 7,420 |
| Grant Payments | | 26,778 | | 46,950 | | 0 |
| Transport | | 2,673 | | 2,890 | | 2,100 |
| Leasing & capital charges | | 0 | | 0 | | 0 |
| | | <u>135,135</u> | | <u>152,260</u> | | <u>97,450</u> |
| <u>INCOME</u> | | | | | | |
| Sales | | 0 | | 0 | | 0 |
| Fees & Charges | | 0 | | 0 | | 0 |
| Property Income | | 0 | | 0 | | 0 |
| Grants - income | | -8,013 | | 0 | | 0 |
| Other income & recharges | | -43,472 | | -55,490 | | 0 |
| Transfers from earmarked reserves | | 0 | | 0 | | 0 |
| | | <u>(51,485)</u> | | <u>(55,490)</u> | | <u>0</u> |
| Service Cost | | <u>83,649</u> | | <u>96,770</u> | | <u>97,460</u> |

| | | | |
|--|-------------|-------------|-------------|
| Service cost - £'s per head of population | 0.66 | 0.75 | 0.74 |
|--|-------------|-------------|-------------|

PH: Jeremy Christophers
 Manager: Phil Shears
 Activity Area: Corporate Leadership Team

| | | 2016-17 Actual | | 2017-18 Outturn | | 2018-19 Budget |
|-----------------------------------|-----|-------------------|-----|--------------------|-----|-------------------|
| | FTE | £ | FTE | £ | FTE | £ |
| <u>EXPENDITURE</u> | | | | | | |
| Employees | 9.0 | 446,173 | 6.0 | 488,440 | 4.0 | 325,160 |
| Property | | 23,899 | | 25,680 | | 20,620 |
| Services & Supplies | | 16,942 | | 45,700 | | 20,510 |
| Grant Payments | | 0 | | 0 | | 0 |
| Transport | | 6,540 | | 5,360 | | 5,680 |
| Leasing & capital charges | | 0 | | 0 | | 0 |
| | | <u>493,553</u> | | <u>565,180</u> | | <u>371,970</u> |
| <u>INCOME</u> | | | | | | |
| Sales | | 0 | | 0 | | 0 |
| Fees & Charges | | 0 | | 0 | | 0 |
| Property Income | | 0 | | 0 | | 0 |
| Grants - income | | 0 | | 0 | | 0 |
| Other income & recharges | | -235 | | -280 | | -280 |
| Transfers from earmarked reserves | | 0 | | 0 | | 0 |
| | | <u>(235)</u> | | <u>(280)</u> | | <u>(280)</u> |
| Service Cost | | <u>493,318</u> | | <u>564,900</u> | | <u>371,690</u> |

| | | | |
|---|------|------|------|
| Service cost - £'s per head of population | 3.83 | 4.35 | 2.84 |
|---|------|------|------|

PH: John Goodey
 Manager: Liz Guy
 Activity Area: Customer Services

| | | 2016-17 Actual | | 2017-18 Outturn | | 2018-19 Budget |
|-----------------------------------|------|-------------------|------|--------------------|------|-------------------|
| | FTE | £ | FTE | £ | FTE | £ |
| <u>EXPENDITURE</u> | | | | | | |
| Employees | 12.5 | 241,850 | 12.5 | 257,710 | 13.0 | 293,000 |
| Property | | 18,957 | | 19,410 | | 15,590 |
| Services & Supplies | | 23,617 | | 98,760 | | 99,290 |
| Grant Payments | | 0 | | 0 | | 0 |
| Transport | | 0 | | 0 | | 0 |
| Leasing & capital charges | | 0 | | 0 | | 0 |
| | | <u>284,424</u> | | <u>375,880</u> | | <u>407,880</u> |
| <u>INCOME</u> | | | | | | |
| Sales | | 0 | | 0 | | 0 |
| Fees & Charges | | 0 | | 0 | | 0 |
| Property Income | | 0 | | 0 | | 0 |
| Grants - income | | -477 | | 0 | | 0 |
| Other income & recharges | | 0 | | 0 | | 0 |
| Transfers from earmarked reserves | | 0 | | 0 | | 0 |
| | | <u>(477)</u> | | <u>0</u> | | <u>0</u> |
| Service Cost | | <u>283,947</u> | | <u>375,880</u> | | <u>407,880</u> |

| | | | |
|---|------|------|------|
| Service cost - £'s per head of population | 2.20 | 2.89 | 3.12 |
|---|------|------|------|

| | | | | | | | |
|---|---------------------|------------------|-----|------------------|-----|----------------|--|
| PH: | Jeremy Christophers | | | | | | |
| Manager: | Neil Aggett | | | | | | |
| Activity Area: | Democratic Services | | | | | | |
| | | 2016-17 | | 2017-18 | | 2018-19 | |
| | | Actual | | Outturn | | Budget | |
| | | £ | FTE | £ | FTE | £ | |
| | <u>EXPENDITURE</u> | | | | | | |
| Employees | 4.0 | 550,076 | 4.0 | 565,240 | 4.0 | 583,790 | |
| Property | | 12,076 | | 13,440 | | 10,550 | |
| Services & Supplies | | 83,412 | | 97,430 | | 94,360 | |
| Grant Payments | | 144,755 | | 301,120 | | 69,000 | |
| Transport | | 1,697 | | 1,630 | | 1,620 | |
| Leasing & capital charges | | 312 | | 310 | | 310 | |
| | | <u>792,328</u> | | <u>979,170</u> | | <u>759,630</u> | |
| | <u>INCOME</u> | | | | | | |
| Sales | | 0 | | 0 | | 0 | |
| Fees & Charges | | 0 | | -40 | | -40 | |
| Property Income | | 0 | | 0 | | 0 | |
| Grants - income | | -100,680 | | -103,990 | | 0 | |
| Other income & recharges | | -55 | | 0 | | 0 | |
| Transfers from earmarked reserves | | 0 | | -117,730 | | 0 | |
| | | <u>(100,735)</u> | | <u>(221,760)</u> | | <u>(40)</u> | |
| Service Cost | | <u>691,593</u> | | <u>757,410</u> | | <u>759,590</u> | |
| Service cost - £'s per head of population | | 5.37 | | 5.83 | | 5.81 | |

| | | | | | | | |
|---|------------------------|--------------------|------|--------------------|------|--------------------|--|
| PH: | Humphrey Clemens | | | | | | |
| Manager: | Nick Davies | | | | | | |
| Activity Area: | Development Management | | | | | | |
| | | 2016-17 | | 2017-18 | | 2018-19 | |
| | | Actual | | Outturn | | Budget | |
| | | £ | FTE | £ | FTE | £ | |
| | <u>EXPENDITURE</u> | | | | | | |
| Employees | 32.0 | 1,065,741 | 32.5 | 1,127,680 | 34.5 | 1,173,210 | |
| Property | | 68,536 | | 63,280 | | 32,740 | |
| Services & Supplies | | 368,287 | | 348,210 | | 311,680 | |
| Grant Payments | | 0 | | 0 | | 0 | |
| Transport | | 33,089 | | 28,540 | | 27,750 | |
| Leasing & capital charges | | 0 | | 0 | | 0 | |
| | | <u>1,535,653</u> | | <u>1,567,710</u> | | <u>1,545,380</u> | |
| | <u>INCOME</u> | | | | | | |
| Sales | | -25 | | 0 | | 0 | |
| Fees & Charges | | -873,240 | | -1,038,760 | | -1,145,020 | |
| Property Income | | 0 | | 0 | | 0 | |
| Grants - Income | | -7,269 | | 0 | | 0 | |
| Other income & recharges | | -270,287 | | -53,800 | | -10,190 | |
| Transfers from earmarked reserves | | 0 | | -22,140 | | 0 | |
| | | <u>(1,150,821)</u> | | <u>(1,114,700)</u> | | <u>(1,155,210)</u> | |
| Service Cost | | <u>384,831</u> | | <u>453,010</u> | | <u>390,170</u> | |
| Service cost - £'s per head of population | | 2.99 | | 3.49 | | 2.98 | |

| | | | | | | | |
|---|-----------------------------------|---------|--------------------|---------|--------------------|---------|--------------------|
| PH: | Jeremy Christophers | | | | | | |
| Manager: | Tony Watson | | | | | | |
| Activity Area: | Economy & Assets | | | | | | |
| | | 2016-17 | | 2017-18 | | 2018-19 | |
| | | Actual | | Outturn | | Budget | |
| | | £ | FTE | £ | FTE | £ | |
| | <u>EXPENDITURE</u> | | | | | | |
| | Employees | 40.0 | 1,169,718 | 42.0 | 1,292,250 | 40.0 | 1,273,650 |
| | Property | | 554,945 | | 621,000 | | 598,420 |
| | Services & Supplies | | 982,679 | | 723,650 | | 553,080 |
| | Grant Payments | | 47,265 | | 35,120 | | 7,800 |
| | Transport | | 13,604 | | 16,860 | | 17,700 |
| | Leasing & capital charges | | 0 | | 0 | | 0 |
| | | | <u>2,768,211</u> | | <u>2,688,880</u> | | <u>2,450,650</u> |
| | <u>INCOME</u> | | | | | | |
| | Sales | | -77,632 | | -51,360 | | -73,450 |
| | Fees & Charges | | -257,361 | | -224,660 | | -224,590 |
| | Property Income | | -1,982,689 | | -1,980,510 | | -2,129,810 |
| | Grants - Income | | -70,955 | | -48,320 | | 0 |
| | Other income & recharges | | -283,006 | | -192,430 | | -179,420 |
| | Transfers from earmarked reserves | | 0 | | -283,230 | | 0 |
| | | | <u>(2,671,643)</u> | | <u>(2,780,510)</u> | | <u>(2,607,270)</u> |
| Service Cost | | | <u>96,568</u> | | <u>(91,630)</u> | | <u>(156,620)</u> |
| Service cost - £'s per head of population | | | 0.75 | | -0.71 | | -1.20 |

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|---|-----------------------------------|---------|------------------|---------|------------------|---------|----------------|
| PH: | Jeremy Christophers | | | | | | |
| Manager: | Cathy Ruelens | | | | | | |
| Activity Area: | Electoral Services | | | | | | |
| | | 2016-17 | | 2017-18 | | 2018-19 | |
| | | Actual | | Outturn | | Budget | |
| | | £ | FTE | £ | FTE | £ | |
| | <u>EXPENDITURE</u> | | | | | | |
| | Employees | 2.5 | 86,430 | 2.0 | 91,810 | 2.0 | 92,880 |
| | Property | | 40,898 | | 36,640 | | 6,300 |
| | Services & Supplies | | 410,349 | | 412,190 | | 94,350 |
| | Grant Payments | | 0 | | 0 | | 0 |
| | Transport | | 841 | | 740 | | 290 |
| | Leasing & capital charges | | 0 | | 0 | | 0 |
| | | | <u>538,518</u> | | <u>541,380</u> | | <u>193,820</u> |
| | <u>INCOME</u> | | | | | | |
| | Sales | | 0 | | 0 | | 0 |
| | Fees & Charges | | -2,516 | | -2,000 | | -2,040 |
| | Property Income | | 0 | | 0 | | 0 |
| | Grants - Income | | 0 | | -2,700 | | 0 |
| | Other income & recharges | | -321,071 | | -314,600 | | -100 |
| | Transfers from earmarked reserves | | 0 | | 9,400 | | 0 |
| | | | <u>(323,586)</u> | | <u>(309,900)</u> | | <u>(2,140)</u> |
| Service Cost | | | <u>214,932</u> | | <u>231,480</u> | | <u>191,680</u> |
| Service cost - £'s per head of population | | | 1.67 | | 1.78 | | 1.46 |

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|---|-----------------------------|------------------|------|------------------|------|------------------|
| PH: | Sylvia Russell | | | | | |
| Manager: | David Eaton & Paul Nicholls | | | | | |
| Activity Area: | Environmental Health | | | | | |
| | | 2016-17 | | 2017-18 | | 2018-19 |
| | | Actual | | Outturn | | Budget |
| | | £ | FTE | £ | FTE | £ |
| | <u>EXPENDITURE</u> | | | | | |
| Employees | 24.0 | 735,014 | 24.0 | 728,740 | 23.0 | 805,140 |
| Property | | 42,411 | | 45,500 | | 40,470 |
| Services & Supplies | | 186,276 | | 222,080 | | 205,420 |
| Grant Payments | | 0 | | 0 | | 0 |
| Transport | | 33,645 | | 35,190 | | 33,150 |
| Leasing & capital charges | | 9,486 | | 9,890 | | 6,330 |
| | | <u>1,006,832</u> | | <u>1,041,400</u> | | <u>1,090,510</u> |
| | <u>INCOME</u> | | | | | |
| Sales | | -3,621 | | -3,100 | | -3,000 |
| Fees & Charges | | -39,405 | | -41,930 | | -41,540 |
| Property Income | | 0 | | 0 | | 0 |
| Grants - income | | -79 | | -1,200 | | 0 |
| Other income & recharges | | -20,803 | | -11,900 | | -12,240 |
| Transfers from earmarked reserves | | 0 | | -6,560 | | 0 |
| | | <u>(63,909)</u> | | <u>(64,690)</u> | | <u>(56,780)</u> |
| Service Cost | | <u>942,923</u> | | <u>976,710</u> | | <u>1,033,730</u> |
| Service cost - £'s per head of population | | 7.32 | | 7.52 | | 7.90 |

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|---|---------------------------|----------------|------|----------------|------|----------------|
| PH: | Stuart Barker | | | | | |
| Manager: | Martin Flitcroft | | | | | |
| Activity Area: | Finance | | | | | |
| | | 2016-17 | | 2017-18 | | 2018-19 |
| | | Actual | | Outturn | | Budget |
| | | £ | FTE | £ | FTE | £ |
| | <u>EXPENDITURE</u> | | | | | |
| Employees | 14.0 | 506,491 | 14.0 | 531,600 | 14.0 | 528,190 |
| Property | | 21,498 | | 23,340 | | 18,740 |
| Services & Supplies | | 33,955 | | 41,090 | | 38,040 |
| Grant Payments | | 0 | | 0 | | 0 |
| Transport | | 954 | | 610 | | 870 |
| Leasing & capital charges | | 0 | | 0 | | 0 |
| | | <u>562,898</u> | | <u>596,640</u> | | <u>585,840</u> |
| | <u>INCOME</u> | | | | | |
| Sales | | 0 | | 0 | | 0 |
| Fees & Charges | | 0 | | 0 | | 0 |
| Property Income | | 0 | | 0 | | 0 |
| Grants - income | | 0 | | 0 | | 0 |
| Other income & recharges | | -9,537 | | -6,410 | | -4,980 |
| Transfers from earmarked reserves | | 0 | | 0 | | 0 |
| | | <u>(9,537)</u> | | <u>(6,410)</u> | | <u>(4,980)</u> |
| Service Cost | | <u>553,360</u> | | <u>590,230</u> | | <u>580,860</u> |
| Service cost - £'s per head of population | | 4.30 | | 4.55 | | 4.44 |

| | | | | | | | | |
|---|-----------------------------------|------|--|------------------|------|------------------|---------|------------------|
| PH: | Phil Bullivant | | | | | | | |
| Manager: | Lorraine Montgomery | | | 2016-17 | | 2017-18 | 2018-19 | |
| Activity Area: | Green Spaces & Active Leisure | | | Actual | | Outturn | Budget | |
| | | FTE | | £ | FTE | £ | FTE | £ |
| | <u>EXPENDITURE</u> | | | | | | | |
| | Employees | 15.5 | | 447,062 | 14.5 | 480,520 | 18.0 | 548,900 |
| | Property | | | 976,793 | | 1,026,400 | | 989,240 |
| | Services & Supplies | | | 282,294 | | 299,510 | | 245,610 |
| | Grant Payments | | | 22,178 | | 15,390 | | 8,040 |
| | Transport | | | 13,931 | | 13,500 | | 14,100 |
| | Leasing & capital charges | | | 0 | | 0 | | 0 |
| | | | | <u>1,742,258</u> | | <u>1,835,320</u> | | <u>1,805,890</u> |
| | <u>INCOME</u> | | | | | | | |
| | Sales | | | -5,097 | | -5,200 | | -5,200 |
| | Fees & Charges | | | -231,454 | | -213,920 | | -219,610 |
| | Property Income | | | -148,642 | | -164,300 | | -156,480 |
| | Grants - Income | | | -61,191 | | -90,130 | | 0 |
| | Other income & recharges | | | -104,502 | | -134,070 | | -20,550 |
| | Transfers from earmarked reserves | | | 0 | | 32,830 | | 0 |
| | | | | <u>(550,886)</u> | | <u>(674,790)</u> | | <u>(401,840)</u> |
| Service Cost | | | | <u>1,191,371</u> | | <u>1,260,530</u> | | <u>1,404,050</u> |
| Service cost - £'s per head of population | | | | 9.25 | | 9.71 | | 10.73 |

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|---|-----------------------------------|------|--|--------------------|------|--------------------|--------------------|
| PH: | Humphrey Clemens | | | | | | |
| Manager: | Amanda Pujol | | | 2016-17 | | 2017-18 | 2018-19 |
| Activity Area: | Housing | | | Actual | | Outturn | Budget |
| | | FTE | | £ | FTE | £ | FTE |
| | | | | | | | £ |
| | <u>EXPENDITURE</u> | | | | | | |
| | Employees | 25.5 | | 1,024,426 | 24.0 | 1,119,920 | 31.0 |
| | Property | | | 245,604 | | 282,900 | |
| | Services & Supplies | | | 722,160 | | 1,443,370 | |
| | Grant Payments | | | 516,797 | | 447,000 | |
| | Transport | | | 22,629 | | 28,690 | |
| | Leasing & capital charges | | | 0 | | 0 | |
| | | | | <u>2,531,615</u> | | <u>3,321,880</u> | <u>2,399,310</u> |
| | <u>INCOME</u> | | | | | | |
| | Sales | | | -1,200 | | -1,200 | -1,200 |
| | Fees & Charges | | | -1,235 | | -1,710 | -1,710 |
| | Property Income | | | -567,619 | | -512,330 | -489,360 |
| | Grants - income | | | -1,009,323 | | -598,900 | -476,520 |
| | Other income & recharges | | | -269,149 | | -200,140 | -125,980 |
| | Transfers from earmarked reserves | | | 0 | | -770,740 | 0 |
| | | | | <u>(1,848,527)</u> | | <u>(2,085,020)</u> | <u>(1,094,770)</u> |
| Service Cost | | | | <u>683,088</u> | | <u>1,236,860</u> | <u>1,304,540</u> |
| Service cost - £'s per head of population | | | | 6.30 | | 9.52 | 9.97 |

PH: Stuart Barker
 Manager: Kate Davies
 Activity Area: Human Resources

| | 2016-17 | | 2017-18 | | 2018-19 | |
|---|---------|------------------|---------|-----------------|---------|----------------|
| | Actual | | Outturn | | Budget | |
| | FTE | £ | FTE | £ | FTE | £ |
| <u>EXPENDITURE</u> | | | | | | |
| Employees | 6.5 | 389,713 | 6.5 | 288,650 | 6.5 | 270,310 |
| Property | | 21,286 | | 23,280 | | 18,650 |
| Services & Supplies | | 109,727 | | 108,750 | | 99,750 |
| Grant Payments | | 0 | | 0 | | 0 |
| Transport | | 537 | | 350 | | 530 |
| Leasing & capital charges | | 0 | | 0 | | 0 |
| | | <u>521,264</u> | | <u>401,030</u> | | <u>389,240</u> |
| <u>INCOME</u> | | | | | | |
| Sales | | -33,612 | | 0 | | 0 |
| Fees & Charges | | 0 | | 0 | | 0 |
| Property Income | | 0 | | 0 | | 0 |
| Grants - Income | | 0 | | 0 | | 0 |
| Other income & recharges | | -127,855 | | -17,530 | | -5,150 |
| Transfers from earmarked reserves | | 0 | | -9,490 | | 0 |
| | | <u>(161,467)</u> | | <u>(27,020)</u> | | <u>(5,150)</u> |
| Service Cost | | <u>359,797</u> | | <u>374,010</u> | | <u>384,090</u> |
| Service cost - £'s per head of population | | 2.79 | | 2.88 | | 2.94 |

PH: Stuart Barker
 Manager: Sue Heath
 Activity Area: Internal Audit

| | 2016-17 | | 2017-18 | | 2018-19 | |
|---|---------|----------------|---------|----------------|---------|----------------|
| | Actual | | Outturn | | Budget | |
| | FTE | £ | FTE | £ | FTE | £ |
| <u>EXPENDITURE</u> | | | | | | |
| Employees | 2.5 | 125,982 | 2.5 | 130,960 | 2.5 | 131,240 |
| Property | | 6,699 | | 7,310 | | 5,870 |
| Services & Supplies | | 9,116 | | 9,300 | | 9,520 |
| Grant Payments | | 0 | | 0 | | 0 |
| Transport | | 157 | | 310 | | 220 |
| Leasing & capital charges | | 0 | | 0 | | 0 |
| | | <u>141,954</u> | | <u>147,880</u> | | <u>146,850</u> |
| <u>INCOME</u> | | | | | | |
| Sales | | 0 | | 0 | | 0 |
| Fees & Charges | | 0 | | 0 | | 0 |
| Property Income | | 0 | | 0 | | 0 |
| Grants - Income | | 0 | | 0 | | 0 |
| Other income & recharges | | -3 | | 0 | | 0 |
| Transfers from earmarked reserves | | 0 | | 0 | | 0 |
| | | <u>(3)</u> | | <u>0</u> | | <u>0</u> |
| Service Cost | | <u>141,951</u> | | <u>147,880</u> | | <u>146,850</u> |
| Service cost - £'s per head of population | | 1.10 | | 1.14 | | 1.12 |

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|---|-----------------------------------|-----|------------------------|-----|-------------------------|-----|------------------------|
| PH: | Stuart Barker | | | | | | |
| Manager: | Kate Davies | | | | | | |
| Activity Area: | Legal | | | | | | |
| | | FTE | 2016-17 Actual £ | FTE | 2017-18 Outturn £ | FTE | 2018-19 Budget £ |
| | <u>EXPENDITURE</u> | | | | | | |
| | Employees | 7.0 | 253,985 | 7.0 | 287,910 | 6.0 | 272,190 |
| | Property | | 13,045 | | 14,230 | | 11,430 |
| | Services & Supplies | | 27,573 | | 31,740 | | 31,460 |
| | Grant Payments | | 0 | | 0 | | 0 |
| | Transport | | 489 | | 540 | | 440 |
| | Leasing & capital charges | | 0 | | 0 | | 0 |
| | | | <u>295,091</u> | | <u>334,420</u> | | <u>315,520</u> |
| | <u>INCOME</u> | | | | | | |
| | Sales | | 0 | | 0 | | 0 |
| | Fees & Charges | | -19,741 | | -24,840 | | -24,860 |
| | Property Income | | 0 | | 0 | | 0 |
| | Grants - income | | 0 | | 0 | | 0 |
| | Other income & recharges | | -330 | | -40 | | 0 |
| | Transfers from earmarked reserves | | 0 | | 0 | | 0 |
| | | | <u>(20,071)</u> | | <u>(24,880)</u> | | <u>(24,860)</u> |
| Service Cost | | | <u>275,020</u> | | <u>309,540</u> | | <u>290,660</u> |
| Service cost - £'s per head of population | | | 2.13 | | 2.38 | | 2.22 |

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|---|-----------------------------------|------|------------------------|------|-------------------------|------|------------------------|
| PH: | Phil Bullivant | | | | | | |
| Manager: | James Teed | | | | | | |
| Activity Area: | Leisure | | | | | | |
| | | FTE | 2016-17 Actual £ | FTE | 2017-18 Outturn £ | FTE | 2018-19 Budget £ |
| | <u>EXPENDITURE</u> | | | | | | |
| | Employees | 49.5 | 1,469,842 | 64.0 | 1,618,310 | 67.5 | 1,776,700 |
| | Property | | 994,038 | | 940,290 | | 887,530 |
| | Services & Supplies | | 371,232 | | 332,840 | | 357,000 |
| | Grant Payments | | 12,500 | | 12,500 | | 12,500 |
| | Transport | | 6,327 | | 4,370 | | 4,510 |
| | Leasing & capital charges | | 1,610 | | 1,800 | | 1,800 |
| | | | <u>2,855,549</u> | | <u>2,910,110</u> | | <u>3,040,040</u> |
| | <u>INCOME</u> | | | | | | |
| | Sales | | -7,315 | | -5,630 | | -4,260 |
| | Fees & Charges | | -2,241,049 | | -2,235,910 | | -2,289,900 |
| | Property Income | | 0 | | 0 | | 0 |
| | Grants - income | | 0 | | -1,130 | | 0 |
| | Other income & recharges | | -202,616 | | -187,770 | | -183,490 |
| | Transfers from earmarked reserves | | 0 | | 0 | | 0 |
| | | | <u>(2,450,981)</u> | | <u>(2,430,440)</u> | | <u>(2,477,650)</u> |
| Service Cost | | | <u>404,569</u> | | <u>479,670</u> | | <u>562,390</u> |
| Service cost - £'s per head of population | | | 3.14 | | 3.69 | | 4.30 |

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|---|-----------------------------------|-----|------------------------|-----|-------------------------|-----|------------------------|
| PH: | Sylvia Russell | | | | | | |
| Manager: | Andrea Furness | | | | | | |
| Activity Area: | Licensing | | | | | | |
| | | FTE | 2016-17 Actual £ | FTE | 2017-18 Outturn £ | FTE | 2018-19 Budget £ |
| | <u>EXPENDITURE</u> | | | | | | |
| | Employees | 3.5 | 106,472 | 3.0 | 91,030 | 3.0 | 95,700 |
| | Property | | 13,072 | | 12,420 | | 11,550 |
| | Services & Supplies | | 36,345 | | 33,330 | | 33,970 |
| | Grant Payments | | 0 | | 0 | | 0 |
| | Transport | | 383 | | 270 | | 270 |
| | Leasing & capital charges | | 0 | | 0 | | 0 |
| | | | <u>156,272</u> | | <u>137,050</u> | | <u>141,490</u> |
| | <u>INCOME</u> | | | | | | |
| | Sales | | 0 | | 0 | | 0 |
| | Fees & Charges | | -229,980 | | -215,440 | | -215,440 |
| | Property Income | | 0 | | 0 | | 0 |
| | Grants - Income | | 0 | | 0 | | 0 |
| | Other income & recharges | | 0 | | 0 | | 0 |
| | Transfers from earmarked reserves | | 0 | | 0 | | 0 |
| | | | <u>(229,980)</u> | | <u>(215,440)</u> | | <u>(215,440)</u> |
| Service Cost | | | <u>(73,708)</u> | | <u>(78,390)</u> | | <u>(73,950)</u> |
| Service cost - £'s per head of population | | | -0.57 | | -0.60 | | -0.57 |

| | | | | | | | |
|---|-----------------------------------|-----|------------------------|-----|-------------------------|-----|------------------------|
| PH: | Jeremy Christophers | | | | | | |
| Manager: | Tony Watson | | | | | | |
| Activity Area: | Parking | | | | | | |
| | | FTE | 2016-17 Actual £ | FTE | 2017-18 Outturn £ | FTE | 2018-19 Budget £ |
| | <u>EXPENDITURE</u> | | | | | | |
| | Employees | 9.0 | 220,729 | 9.0 | 215,150 | 9.0 | 232,380 |
| | Property | | 558,972 | | 584,850 | | 624,880 |
| | Services & Supplies | | 216,382 | | 264,260 | | 250,750 |
| | Grant Payments | | 2,700 | | 0 | | 0 |
| | Transport | | 2,117 | | 2,900 | | 3,850 |
| | Leasing & capital charges | | 9,164 | | 9,160 | | 9,160 |
| | | | <u>1,010,063</u> | | <u>1,076,320</u> | | <u>1,121,020</u> |
| | <u>INCOME</u> | | | | | | |
| | Sales | | 0 | | 0 | | 0 |
| | Fees & Charges | | -3,323,855 | | -3,424,290 | | -3,549,340 |
| | Property Income | | -34,192 | | -19,740 | | -7,460 |
| | Grants - Income | | 0 | | 0 | | 0 |
| | Other income & recharges | | -76,431 | | -45,830 | | -43,310 |
| | Transfers from earmarked reserves | | 0 | | -11,960 | | 0 |
| | | | <u>(3,434,478)</u> | | <u>(3,501,820)</u> | | <u>(3,600,110)</u> |
| Service Cost | | | <u>(2,424,415)</u> | | <u>(2,425,500)</u> | | <u>(2,479,090)</u> |
| Service cost - £'s per head of population | | | -18.82 | | -18.68 | | -18.95 |

PH: Stuart Barker
 Manager: Lucy Ford
 Activity Area: Procurement & Commissioning

| | FTE | 2016-17 Actual £ | FTE | 2017-18 Outturn £ | FTE | 2018-19 Budget £ |
|-----------------------------------|-----|------------------------|-----|-------------------------|-----|------------------------|
| <u>EXPENDITURE</u> | | | | | | |
| Employees | 1.0 | 45,632 | 1.0 | 37,810 | 1.0 | 51,660 |
| Property | | 0 | | 0 | | 0 |
| Services & Supplies | | 3,018 | | 5,560 | | 5,560 |
| Grant Payments | | 0 | | 0 | | 0 |
| Transport | | 493 | | 60 | | 340 |
| Leasing & capital charges | | 0 | | 0 | | 0 |
| | | <u>49,144</u> | | <u>43,430</u> | | <u>57,560</u> |
| <u>INCOME</u> | | | | | | |
| Sales | | 0 | | 0 | | 0 |
| Fees & Charges | | 0 | | 0 | | 0 |
| Property Income | | 0 | | 0 | | 0 |
| Grants - income | | 0 | | 0 | | 0 |
| Other income & recharges | | -30,289 | | -24,250 | | -24,250 |
| Transfers from earmarked reserves | | 0 | | 0 | | 0 |
| | | <u>(30,289)</u> | | <u>(24,250)</u> | | <u>(24,250)</u> |
| Service Cost | | <u>18,855</u> | | <u>19,180</u> | | <u>33,310</u> |

| | | | |
|--|-------------|-------------|-------------|
| Service cost - £'s per head of population | 0.15 | 0.15 | 0.25 |
|--|-------------|-------------|-------------|

PH: Phil Bullivant
 Manager: Sarah Holgate
 Activity Area: Resorts

| | FTE | 2016-17 Actual £ | FTE | 2017-18 Outturn £ | FTE | 2018-19 Budget £ |
|-----------------------------------|-----|------------------------|-----|-------------------------|------|------------------------|
| <u>EXPENDITURE</u> | | | | | | |
| Employees | 9.0 | 184,491 | 8.0 | 177,850 | 12.5 | 269,530 |
| Property | | 84,319 | | 65,050 | | 48,730 |
| Services & Supplies | | 72,374 | | 100,680 | | 76,460 |
| Grant Payments | | 1,300 | | 0 | | 0 |
| Transport | | 3,199 | | 4,370 | | 4,190 |
| Leasing & capital charges | | 199 | | 430 | | 160 |
| | | <u>345,882</u> | | <u>348,380</u> | | <u>399,070</u> |
| <u>INCOME</u> | | | | | | |
| Sales | | -147 | | -130 | | 0 |
| Fees & Charges | | -36,123 | | -32,000 | | -27,980 |
| Property Income | | -240,268 | | -207,710 | | -182,370 |
| Grants - income | | 0 | | 0 | | 0 |
| Other income & recharges | | -7,359 | | -5,880 | | -3,000 |
| Transfers from earmarked reserves | | 0 | | -14,800 | | 0 |
| | | <u>(283,897)</u> | | <u>(260,520)</u> | | <u>(213,350)</u> |
| Service Cost | | <u>61,985</u> | | <u>87,860</u> | | <u>185,720</u> |

| | | | |
|--|-------------|-------------|-------------|
| Service cost - £'s per head of population | 0.48 | 0.68 | 1.42 |
|--|-------------|-------------|-------------|

| | | | | | | | |
|---|---------------------|---------------------|------|---------------------|------|---------------------|--|
| PH: | Stuart Barker | | | | | | |
| Manager: | Tracey Hooper | | | | | | |
| Activity Area: | Revenues & Benefits | | | | | | |
| | | 2016-17 | | 2017-18 | | 2018-19 | |
| | | Actual | | Outturn | | Budget | |
| | FTE | £ | FTE | £ | FTE | £ | |
| | <u>EXPENDITURE</u> | | | | | | |
| Employees | 51.0 | 1,190,160 | 53.0 | 1,197,780 | 48.5 | 1,318,000 | |
| Property | | 81,870 | | 95,030 | | 76,370 | |
| Services & Supplies | | 649,305 | | 652,540 | | 654,360 | |
| Grant Payments | | 34,168,731 | | 34,722,290 | | 34,660,180 | |
| Transport | | 2,567 | | 2,880 | | 2,020 | |
| Leasing & capital charges | | 0 | | 0 | | 0 | |
| | | <u>36,092,634</u> | | <u>36,670,520</u> | | <u>36,710,930</u> | |
| | <u>INCOME</u> | | | | | | |
| Sales | | 0 | | 0 | | 0 | |
| Fees & Charges | | -184,061 | | -187,510 | | -187,510 | |
| Property Income | | 0 | | 0 | | 0 | |
| Grants - Income | | -34,746,639 | | -35,089,010 | | -35,019,270 | |
| Other income & recharges | | -733,781 | | -725,120 | | -667,810 | |
| Transfers from earmarked reserves | | 0 | | 0 | | 0 | |
| | | <u>(35,664,481)</u> | | <u>(36,001,640)</u> | | <u>(35,874,590)</u> | |
| Service Cost | | <u>428,153</u> | | <u>668,880</u> | | <u>836,340</u> | |
| Service cost - £'s per head of population | | 3.32 | | 5.15 | | 6.39 | |

| | | | | | | | |
|---|--------------------|------------------|------|------------------|-----|----------------|--|
| PH: | Humphrey Clemens | | | | | | |
| Manager: | Simon Thornley | | | | | | |
| Activity Area: | Spatial Planning | | | | | | |
| | | 2016-17 | | 2017-18 | | 2018-19 | |
| | | Actual | | Outturn | | Budget | |
| | FTE | £ | FTE | £ | FTE | £ | |
| | <u>EXPENDITURE</u> | | | | | | |
| Employees | 11.0 | 522,860 | 11.0 | 533,880 | 9.5 | 425,180 | |
| Property | | 24,287 | | 26,500 | | 21,280 | |
| Services & Supplies | | 462,487 | | 244,510 | | 145,070 | |
| Grant Payments | | 17,439 | | 8,980 | | 0 | |
| Transport | | 6,663 | | 6,550 | | 4,780 | |
| Leasing & capital charges | | 0 | | 0 | | 0 | |
| | | <u>1,033,736</u> | | <u>820,420</u> | | <u>596,310</u> | |
| | <u>INCOME</u> | | | | | | |
| Sales | | 0 | | 0 | | 0 | |
| Fees & Charges | | -162 | | -100 | | -100 | |
| Property Income | | 0 | | 0 | | 0 | |
| Grants - Income | | -34,645 | | -4,440 | | 0 | |
| Other income & recharges | | -76,690 | | -35,960 | | 0 | |
| Transfers from earmarked reserves | | 0 | | -148,370 | | 0 | |
| | | <u>(111,497)</u> | | <u>(188,870)</u> | | <u>(100)</u> | |
| Service Cost | | <u>922,239</u> | | <u>631,550</u> | | <u>596,210</u> | |
| Service cost - £'s per head of population | | 7.16 | | 4.86 | | 4.56 | |

| | | | | | | | |
|---|-----------------------------------|-------|------------------------|-------|-------------------------|-------|------------------------|
| PH: | Kevin Lake | | | | | | |
| Manager: | Chris Braines | | | | | | |
| Activity Area: | Waste, Recycling & Cleansing | | | | | | |
| | | FTE | 2016-17 Actual £ | FTE | 2017-18 Outturn £ | FTE | 2018-19 Budget £ |
| | <u>EXPENDITURE</u> | | | | | | |
| | Employees | 153.0 | 3,976,369 | 152.5 | 4,251,190 | 170.0 | 4,739,160 |
| | Property | | 580,694 | | 572,690 | | 538,640 |
| | Services & Supplies | | 1,005,905 | | 1,111,800 | | 965,360 |
| | Grant Payments | | 0 | | 0 | | 0 |
| | Transport | | 473,198 | | 481,610 | | 486,350 |
| | Leasing & capital charges | | 1,289,979 | | 1,278,060 | | 1,277,190 |
| | | | <u>7,326,145</u> | | <u>7,695,350</u> | | <u>8,006,700</u> |
| | <u>INCOME</u> | | | | | | |
| | Sales | | -892,822 | | -936,770 | | -887,320 |
| | Fees & Charges | | -831,478 | | -854,320 | | -871,780 |
| | Property Income | | -1,680 | | -3,480 | | -9,850 |
| | Grants - Income | | -8,010 | | -8,190 | | 0 |
| | Other income & recharges | | -1,054,262 | | -1,119,520 | | -1,072,560 |
| | Transfers from earmarked reserves | | 0 | | -250,000 | | 0 |
| | | | <u>(2,788,253)</u> | | <u>(3,172,280)</u> | | <u>(2,841,490)</u> |
| Service Cost | | | <u>4,537,892</u> | | <u>4,523,070</u> | | <u>5,165,210</u> |
| Service cost - £'s per head of population | | | 35.22 | | 34.83 | | 39.47 |

Glossary

Column Headings

2016-17 Actual – the actual cost of the service for last year

2017-18 Outturn – the likely cost of the service for this year

2018-19 Budget – the budget proposed for the service for next year

FTE – the budgeted full time equivalent average staff numbers for the year

The numbers ignore spend on agency staff and Members allowances

Expenditure

Employees – includes staff related costs such as salaries, training, recruitment and employee insurance

Property – all property related costs including rent, rates, utilities, repairs, maintenance, cleaning and property insurance (including central offices and depot costs)

Services and Supplies – covers the purchase of goods and services including items such as printing, stationery, contractors, postage, telephones, specialist fees & Strata

Grant Payments – specific payments for grants and rent subsidies including rent allowances, council tax benefit, councillors' community fund and rural aid

Transport – includes fuel, vehicle repairs and maintenance, travel and subsistence costs

Leasing - includes cost of vehicles and equipment subject to lease and/or rental agreement

Income

Sales – income from the sale of items including recycled materials

Fees & Charges – income generated from services where we charge a fee, including car parks, land charges, leisure, planning and building regulation

Grant Income – this identifies grants mainly toward specific costs such as rent allowances

Property Income – income related to property such as rent, rights and lettings

Other Income – income not covered by any of the above including contributions to costs

| Service | Actual 2016/17 £ | Probable 2017/18 £ | Proposed 2018/19 £ | Dept total 2018/19 £ | Department |
|-------------------------------------|------------------------|--------------------------|--------------------------|----------------------------|-------------------------------|
| Building Control | -372,329 | -856,500 | -853,000 | -853,000 | Building Control |
| Land Charges | -228,883 | -217,980 | -211,000 | | |
| Planning | -620,599 | -812,760 | -926,000 | | |
| Planning Admin | -945 | -800 | -800 | | |
| Street Naming | -21,559 | -7,220 | -7,220 | -1,145,020 | Development Management |
| Misc | 0 | -40 | -40 | -40 | Democratic Services |
| Car Parks | -3,323,737 | -3,424,290 | -3,549,340 | | |
| Livestock Market | -36,773 | -19,200 | -19,200 | | |
| Old Forde house | -16,684 | -14,370 | -14,370 | | |
| Retail Market | -204,404 | -191,090 | -191,020 | -3,773,930 | Economy & Assets |
| Electoral Registration | -2,516 | -2,000 | -2,040 | -2,040 | Electoral Registration |
| Dog Control | -2,195 | -2,690 | -2,690 | | |
| Health & Food Safety | -7,683 | -7,590 | -7,650 | | |
| Health Licence Fees | -24,441 | -26,250 | -25,800 | | |
| Litter Clearance | -2,786 | -3,650 | -3,650 | | |
| Nuisance Parking | 50 | -50 | -50 | | |
| Private Water Supply Sampling | -1,719 | -1,700 | -1,700 | -41,540 | Environmental Health |
| Amenity & Conservation Sites | -1,863 | -1,470 | -1,550 | | |
| Cemetery Fees | -131,237 | -128,380 | -132,190 | | |
| Dawlish Lawn Golf | -10,630 | 0 | 0 | | |
| Shaldon Golf | -72,009 | -71,320 | -72,750 | | |
| Sports Pitches | -15,714 | -12,750 | -13,120 | -219,610 | Green Spaces & Active Leisure |
| Housing | -1,235 | -1,710 | -1,710 | -1,710 | Housing |
| Legal Fees | -19,741 | -24,840 | -24,860 | -24,860 | Legal |
| Broadmeadow Sports Centre | -103,936 | -88,220 | -90,090 | | |
| Dawlish Leisure Centre | -235,390 | -222,080 | -217,310 | | |
| Leisure Childcare | -111,246 | -107,420 | -104,530 | | |
| Leisure Memberships | -1,229,898 | -1,300,000 | -1,364,000 | | |
| Newton Abbot Leisure Centre | -509,836 | -474,100 | -465,530 | | |
| Outdoor Pools | -50,714 | -44,090 | -48,440 | -2,289,900 | Leisure |
| Gambling Act 2005 | -23,621 | -25,560 | -25,560 | | |
| Hackney Carriage | -75,415 | -61,780 | -61,780 | | |
| Licensing Act 2003 | -130,944 | -128,100 | -128,100 | -215,440 | Licensing |
| Beach huts | -7,324 | -6,510 | -6,530 | | |
| Boat Storage | -7,519 | -9,270 | -4,420 | | |
| Leisure Events | -151 | -50 | -50 | | |
| Polly Steps | -21,129 | -16,170 | -16,980 | -27,980 | Resorts |
| Council Tax | -184,061 | -187,510 | -187,510 | -187,510 | Revenue & Benefits |
| Local Development Framework | -162 | -100 | -100 | -100 | Spatial Planning |
| Abandoned Vehicles | 308 | -760 | -760 | | |
| Commercial Waste / Household Refuse | -812,650 | -834,200 | -851,060 | | |
| Composting | -2,111 | -1,960 | -2,060 | | |
| Toilets for Disabled | -172 | -200 | -200 | | |
| Vehicle Workshop | -16,854 | -17,200 | -17,680 | -871,760 | Waste, Recycling & Cleansing |
| Grand Totals | -8,642,457 | -9,353,930 | -9,654,440 | -9,654,440 | |

**TEIGNBRIDGE DISTRICT COUNCIL
CAPITAL PROGRAMME 2017-18 TO 2020-21**

Appendix 7

| | | | | 41,148 | 14,842 | 35,142 | 28,391 | 9,076 | Totals (£'000) |
|---------------|---|---------------------------|--|------------------|------------------|------------------|------------------|------------------|--------------------------------|
| Code /bid no. | | Asset/Service Area | Description | ORIGINAL | LATEST | LATEST | LATEST | LATEST | Teignbridge 10 |
| | | | | BUDGET 2017-18 | BUDGET 2017-18 | BUDGET 2018-19 | BUDGET 2019-20 | BUDGET 2020-21 | |
| | | | | £'000 (Inc Fees) | £'000 (Inc Fees) | £'000 (Inc Fees) | £'000 (Inc Fees) | £'000 (Inc Fees) | |
| Bid 52 | * | Bakers Park | Provision for Bakers Park development (S106) | 489 | - | 489 | | | 8. Out and about and active |
| KW4 | | Bishopsteignton | Bishops Avenue improvements (CR) | | 20 | | | | 9. Strong communities |
| KP4 | | Brimley Brook | Brimley Brook (GG,CR) | - | 6 | | | | 9. Strong communities |
| KL1 | | Broadband | Contribution to Superfast Broadband (CR) | 125 | - | - | 250 | | 6. Investing in prosperity |
| Bid 28 | * | Broadmeadow Sports Centre | Provision for Broadmeadow Sports Centre Asbestos (2020-25)(CR) | | | | | | 8. Out and about and active |
| Bid 31 | * | Broadmeadow Sports Centre | Provision for Broadmeadow Sports Centre central boiler installation (CR) | | | 45 | | | 8. Out and about and active |
| Bid 4 | * | Broadmeadow Sports Centre | Provision for Broadmeadow Sports Centre Improvement Plan (S106/CR). | | | 1,545 | | | 8. Out and about and active |
| K1 | | Broadmeadow Sports Centre | Broadmeadow Sports Centre Roof (CR) | 68 | - | 68 | | | 8. Out and about and active |
| KM5 | | Car parks | Replacement Car Park Machines (RS) | | 18 | | | | 3. Going to town |
| K21 | | Car parks | The Globe Car Park - drainage and resurfacing (CR) | 10 | - | | | | 3. Going to town |
| KM6 | | Car parks | Machinery upgrades (RS) | | 13 | | | | 3. Going to town |
| K24 | | Car parks | (Updated) Car Park systems upgrade (RS) | 42 | 11 | | | | 3. Going to town |
| K35 | | Car parks | Multi-storey office facilities (RS) | | 22 | | | | 3. Going to town |
| Bid 229e | * | Carbon Management | Provision for Carbon Management Programme (CR) | | - | 340 | | | 10. Zero heroes |
| KY5 | | Carbon Management | Energy/Utility Reduction (CR, RS) | 75 | 233 | 75 | | | 10. Zero heroes |
| Bid 245 | * | Churchyards | Provision for Churchyards (CR) | 102 | 102 | | | | 4. Great places to live & work |
| KR3 | | Coastal Monitoring | SW Regional Coastal Monitoring Programme. (GG,EC) | 674 | 1,207 | 732 | 798 | 724 | 9. Strong communities |
| KR5 | | Coastal Monitoring | Coastal asset review: project management support (EC) | | 167 | | | | 9. Strong communities |
| KR6 | | Coastal Monitoring | Coastal asset review (EC) | | 300 | 200 | | | 9. Strong communities |
| KW2 | | Collett Way | Collett Way - re-lay to adoption standard (CR) | 275 | 275 | | | | 6. Investing in prosperity |
| K18 | | Combeinteignhead | Combeinteignhead (Env.Agency) | 155 | - | 155 | | | 9. Strong communities |
| KW3 | | Cricketfield | UTC Cricketfield Footpath (CR) | 45 | 45 | | | | 3. Going to town |
| Bid 211 | * | Cycle paths | Provision for Other cycling (CIL) | 50 | 50 | 50 | 280 | | 7. Moving up a gear |
| Bid 211 | * | Cycle paths | Provision for Dawlish/Teignmouth Cycle Schemes (later years) (CIL) | | | | | 65 | 7. Moving up a gear |
| Bid 211 | * | Cycle paths | Provision for Heart of Teignbridge cycling (later years) (CIL) | | | | | 115 | 7. Moving up a gear |
| | | | | 39 | | | | | |

**TEIGNBRIDGE DISTRICT COUNCIL
CAPITAL PROGRAMME 2017-18 TO 2020-21**

Appendix 7

| | | | 41,148 | 14,842 | 35,142 | 28,391 | 9,076 | Totals (£'000) |
|---------------|---------------------------------|--|--|--|--|--|--|--------------------------------|
| Code /bid no. | Asset/Service Area | Description | ORIGINAL | LATEST | LATEST | LATEST | LATEST | Teignbridge 10 |
| | | | BUDGET 2017-18 £'000 (Inc Fees) | BUDGET 2017-18 £'000 (Inc Fees) | BUDGET 2018-19 £'000 (Inc Fees) | BUDGET 2019-20 £'000 (Inc Fees) | BUDGET 2020-21 £'000 (Inc Fees) | |
| KG8 | Cycle paths | (Updated) Dawlish/Teignmouth Cycle Schemes (CIL) | 150 | 150 | 30 | 200 | | 7. Moving up a gear |
| KG8 | Cycle paths | (Updated) Heart of Teignbridge Cycle Provision (CIL) | 10 | 10 | 120 | 100 | | 7. Moving up a gear |
| Bid 1 | * Dawlish Leisure Centre | Provision for Dawlish Leisure Centre Playing Pitch Improvement Plan (S106) | 350 | - | 175 | 175 | | 8. Out and about and active |
| Bid 2 | * Dawlish Leisure Centre | Provision for Dawlish Leisure Centre Improvement Plan (CIL). | | | | 435 | | 8. Out and about and active |
| Bid 7 | * Dawlish Leisure Centre | Provision for Dawlish Leisure Centre Drainage Overhaul & Improve (CR) | 40 | - | 40 | | | 8. Out and about and active |
| KG7 | Dawlish Leisure Centre | Dawlish Leisure Centre Emergency Voiceover System (CR) | - | 7 | | | | 8. Out and about and active |
| K20 | Dawlish Warren | Dawlish Warren Car Park Renovations (CR) | - | - | 200 | | | 3. Going to town |
| KS5 | Dawlish Warren | Dawlish Warren Toilets (CR) | | 12 | | | | 4. Great places to live & work |
| Bid 78 | * Dawlish Warren Visitor Centre | Provision for Dawlish Warren Visitor Centre (HRA/S106/CIL,EA,HLF,EC) | | | | 1,464 | | 4. Great places to live & work |
| K36 | Dawlish Water | Wall Repair (CR) | | 20 | | | | 4. Great places to live & work |
| Bid 46 | * Decoy play area | Provision for Decoy refurb (S106/CIL) | 150 | - | - | 150 | | 8. Out and about and active |
| Bid 77 | * Eastcliff Garden | Provision for Eastcliff including walled Garden (S106) | | - | 50 | | | 4. Great places to live & work |
| KL5b | * Employment Land | Provision for other employment land purchase and infrastructure (BC: Prudential Borrowing) | 1,500 | 2,000 | | | | 6. Investing in prosperity |
| 4 | Energy Company | Energy Company (CIL) | 177 | | 177 | | | 9. Strong communities |
| KD8 | Forde House | Forde House Accommodation (BC,CR,RS) | 434 | 562 | | | | What else we will do |
| KD8 | Forde House | Forde House Accommodation (EC) | 348 | 558 | | | | What else we will do |
| Bid 125a | * Forde Road Depot | Provision for Forde Road depot concrete repairs (CR) | 35 | 35 | | | | 5. Health at the heart |
| Bid 297 | * Heart of Teignbridge | Provision for Heart of Teignbridge Employment Sites (BC: Prudential Borrowing; CR) | 13,700 | - | | 5,350 | | 6. Investing in prosperity |
| Bid 297 | * Heart of Teignbridge | Provision for Heart of Teignbridge Employment Sites (BC: Prudential Borrowing; CR) | - | 200 | | | | 6. Investing in prosperity |
| Bid 87 | * Heart of Teignbridge | Provision for A382 Improvements (CIL) (2020-26) | | - | | | 1,000 | 7. Moving up a gear |
| 2 | Heart of Teignbridge | Kingsteignton/Kingskerswell Education Provision (CIL) | | - | 1,250 | | | 4. Great places to live & work |
| KL5a | Heart of Teignbridge | Newton Abbot Land Purchase (CR) | 200 | - | | | | 6. Investing in prosperity |

**TEIGNBRIDGE DISTRICT COUNCIL
CAPITAL PROGRAMME 2017-18 TO 2020-21**

Appendix 7

| | | | 41,148 | 14,842 | 35,142 | 28,391 | 9,076 | Totals (£'000) |
|---------------|----------------------------|---|------------------|------------------|------------------|------------------|------------------|--------------------------------|
| Code /bid no. | Asset/Service Area | Description | ORIGINAL | LATEST | LATEST | LATEST | LATEST | Teignbridge 10 |
| | | | BUDGET 2017-18 | BUDGET 2017-18 | BUDGET 2018-19 | BUDGET 2019-20 | BUDGET 2020-21 | |
| | | | £'000 (Inc Fees) | £'000 (Inc Fees) | £'000 (Inc Fees) | £'000 (Inc Fees) | £'000 (Inc Fees) | |
| KW8 | Heart of Teignbridge | Houghton Barton land (EC) | | 167 | | | | 4. Great places to live & work |
| KW9 | Heart of Teignbridge | Newton Abbot Land Purchase (CR) | | 45 | | | | 6. Investing in prosperity |
| KB2 | Homeyard Botanical Gardens | Homeyard Botanical Gardens (GG,EC,CR) | - | 30 | | | | 4. Great places to live & work |
| J1 | Housing | Discretionary - Disrepair Loans & Grants (GG/CR) | 105 | 105 | 105 | 105 | 105 | 1. A roof over our heads |
| JW4a | Housing | Statutory - Disabled Facilities (GG) | 950 | 1,255 | 1,000 | 1,000 | 1,000 | 1. A roof over our heads |
| JY3 | Housing | Newton Abbot Temporary Accommodation (CR) | | 1 | | | | 1. A roof over our heads |
| JY3a | Housing | Broadhempston Community Land Trust (CR) | | 60 | | | | 1. A roof over our heads |
| JY3c | Housing | Exception site Ideford (CR) | - | 10 | - | | | 1. A roof over our heads |
| JY3d | Housing | Exception site Starcross (CR) | - | 65 | - | | | 1. A roof over our heads |
| JY3d | Housing | Exception site Denbury (CR) | | 50 | | | | 1. A roof over our heads |
| JY3d | Housing | Downsizer initiative Shutterton Dawlish Warren (CR) | | 180 | | | | 1. A roof over our heads |
| JY3e | Housing | Rural Exception Site in Teignbridge (Abbotskerswell) (CR) | - | 10 | - | | | 1. A roof over our heads |
| JY3e | Housing | Exception site Widecombe (CR) | | 13 | | | | 1. A roof over our heads |
| JY3e | Housing | Elderly persons housing scheme Dawlish (CR) | | | | | | 1. A roof over our heads |
| JY3e | Housing | Extra care housing schemes (CR) | | | | | | 1. A roof over our heads |
| JY3f | Housing | Surplus TDC sites in Newton Abbot (East St) (CR) | - | 10 | - | | | 1. A roof over our heads |
| JY3g | Housing | Surplus TDC sites in Teignbridge (Drake Rd) (CR) | - | 11 | - | | | 1. A roof over our heads |
| JY3h | Housing | Longstone Cross Ashburton (CR) | 40 | 100 | - | | | 1. A roof over our heads |
| JY3i | Housing | Compulsory purchase/Empty Homes Projects (CR) | - | - | 314 | | | 1. A roof over our heads |
| JY3l | Housing | Cardew Pottery, Newton Abbot (CR) | - | - | - | | | 1. A roof over our heads |
| JY3 | Housing | Jubilee Close, Teignmouth (CR) | | 5 | | | | 1. A roof over our heads |
| JY3n | Housing | Affordable Housing unallocated (CR) | 160 | - | 86 | 200 | 200 | 1. A roof over our heads |
| Bid 80 | * HRA contribution | Provision for HRA (CIL) | 18 | 30 | 35 | 53 | 61 | 4. Great places to live & work |
| KV6 | IT - Convergence | Strata projects: Convergence Projects (RS) | | 56 | | | | What else we will do |
| KV8 | IT - Capital contribution | Ongoing contributions towards Strata (RS) | 41 | 41 | 41 | 41 | 41 | What else we will do |
| KV1 | IT - Committee | Replacement IT Equipment/ Committee Mgt (CR) | - | 25 | | | | What else we will do |
| KV4 | IT - Customer Services | Customer Portal (CR, RS) | 167 | 246 | | | | What else we will do |
| KV5 | IT - Customer Services | Adelante Upgrade (CR) | | 15 | | | | What else we will do |
| KV9 | IT - HR | Strata projects: Human Resources (RS) | | 45 | | | | What else we will do |
| KV7 | IT - Planning | Strata projects: Uniform Implementation (RS) | 14 | 58 | | | | What else we will do |
| KW1 | IT - Customer Services | Reception Management (CR) | | 50 | | | | What else we will do |
| KW7 | IT - Customer Services | Open channel/open access (RS, CR) | | 30 | | | | What else we will do |
| KV/W | IT 17-18 Strata projects | Strata business plan (CR) | 142 | 102 | | | | What else we will do |

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CAPITAL PROGRAMME 2017-18 TO 2020-21**

Appendix 7

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|------------------|-------------------------------|---|---------------------------------------|---------------------------------------|---------------------------------------|---------------------------------------|---------------------------------------|--------------------------------|
| Code /bid no. | Asset/Service Area | Description | ORIGINAL | LATEST | LATEST | LATEST | LATEST | Teignbridge 10 |
| | | | BUDGET 2017-18 £'000 (Inc Fees) | BUDGET 2017-18 £'000 (Inc Fees) | BUDGET 2018-19 £'000 (Inc Fees) | BUDGET 2019-20 £'000 (Inc Fees) | BUDGET 2020-21 £'000 (Inc Fees) | |
| Bid 128 | * Kingsteignton Cemetery | Provision for Kingsteignton Cemetery Path (CR) | 10 | - | | | | 4. Great places to live & work |
| Bid 300 | * Kingsteignton | Provision for Kingsteignton Open Space (S106) | | - | 60 | | | 8. Out and about and active |
| KB8 | Kingsway Teignmouth | Kingsway, Teignmouth Footpath (S106/CR) | 47 | - | | | | 4. Great places to live & work |
| K11 | Marsh Barton | Marsh Barton Station (CIL) now £1.3 million by March 2021 | - | - | | | 1,300 | 7. Moving up a gear |
| Bid 43 | * Michaels Field | Provision for Michaels Field Phase 2 (S106/grant) | 136 | - | | 136 | | 8. Out and about and active |
| Bid 13 | * Newton Abbot Leisure Centre | Provision for Newton Abbot Leisure Centre PAC transfer pump (CR) | 12 | - | | | | 8. Out and about and active |
| 23 | * Newton Abbot Leisure Centre | Provision for Newton Abbot Leisure Centre fire alarm control panel (CR) | | - | 30 | | | 8. Out and about and active |
| Bid 236a/b & 237 | * Newton Abbot Leisure Centre | Provision for Newton Abbot Leisure Centre AC Unit (CR), Acoustic main sports hall & sports hall cooling system. | 90 | - | 90 | | | 5. Health at the heart |
| Bid 3 | * Newton Abbot Leisure Centre | Provision for Newton Abbot Leisure Centre Improvement Plan (S106) | 350 | - | 350 | | | 8. Out and about and active |
| KG6 | Newton Abbot Leisure Centre | Newton Abbot Leisure Centre lift refurbishment (CR) | - | 27 | | | | 8. Out and about and active |
| KF5 | Newton Abbot Leisure Centre | Newton Abbot Leisure Centre Gym Equipment (RS,CR) | 40 | 69 | 40 | 40 | 40 | 8. Out and about and active |
| Bid 299 | * Newton Abbot Town Centre | Provision for Newton Abbot Town Centre Improvements (BC: Prudential Borrowing;CR) | 14,610 | - | 18,000 | 14,550 | | 3. Going to town |
| KL6 | Newton Abbot Town Centre | Market Walk improvement works (CR, RS) | | 2,137 | | | | 3. Going to town |
| K8 | Newton Abbot Town Centre | Cattle Market Enabling Works (CR) | 150 | 200 | | | | 3. Going to town |
| 199 | Newton Abbot Town Centre | Bradley Lane Enabling Works (CR) | 250 | 150 | | | | 3. Going to town |
| KW5 | Open Spaces | Cirl bunting land (S106) | | 346 | | | | 4. Great places to live & work |
| KS4 | Pavilions Teignmouth | Pavilions, Teignmouth (GG,CR) | - | 91 | | | | 3. Going to town |
| K7 | Penns Mount Park | Penns Mount Hilltop Park (CIL) | 400 | - | | 400 | | 4. Great places to live & work |
| Bid 44 | * Play area equipment/refurb | Provision for Dawlish play space flagship provision (S106) | 75 | 75 | | | | 8. Out and about and active |
| Bid 45 | * Play area equipment/refurb | Provision for Powderham Newton Abbot play space equipment (S106) | 30 | - | 30 | | | 8. Out and about and active |
| Bid 47 | * Play area equipment/refurb | Provision for Darracombe Newton Abbot (S106) | | - | 74 | | | 8. Out and about and active |
| Bid 48 | * Play area equipment/refurb | Provision for Coombe Valley Play Area (S106) | | 50 | | | | 8. Out and about and active |
| Bid 49 | * Play area equipment/refurb | Provision for Den, Teignmouth play area overhaul (2020-25) (S106/CIL) | | | 200 | | | 8. Out and about and active |
| Bid 50 | * Play area equipment/refurb | Provision for Higher Woodway, Teignmouth play area refurb (S106) | 30 | - | 30 | | | 8. Out and about and active |
| Bid 51 | * Play area equipment/refurb | Provision for Meadow Centre Teignmouth play area major refurb (S106) | 30 | - | 30 | | | 8. Out and about and active |

**TEIGNBRIDGE DISTRICT COUNCIL
CAPITAL PROGRAMME 2017-18 TO 2020-21**

Appendix 7

| | | | 41,148 | 14,842 | 35,142 | 28,391 | 9,076 | Totals (£'000) |
|---------------|------------------------------|---|------------------|------------------|------------------|------------------|------------------|-----------------------------|
| Code /bid no. | Asset/Service Area | Description | ORIGINAL | LATEST | LATEST | LATEST | LATEST | Teignbridge 10 |
| | | | BUDGET 2017-18 | BUDGET 2017-18 | BUDGET 2018-19 | BUDGET 2019-20 | BUDGET 2020-21 | |
| | | | £'000 (Inc Fees) | £'000 (Inc Fees) | £'000 (Inc Fees) | £'000 (Inc Fees) | £'000 (Inc Fees) | |
| Bid 58 | * Play area equipment/refurb | Provision for Palace Meadow, Chudleigh play space overhaul (2020-25) (S106) | | | | | 15 | 8. Out and about and active |

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|---------------|------------------------------|--|----------------|----------------|----------------|----------------|----------------|--------------------------------|
| Code /bid no. | Asset/Service Area | Description | ORIGINAL | LATEST | LATEST | LATEST | LATEST | Teignbridge 10 |
| | | | BUDGET 2017-18 | BUDGET 2017-18 | BUDGET 2018-19 | BUDGET 2019-20 | BUDGET 2020-21 | |
| | | | £'000 | £'000 | £'000 | £'000 | £'000 | |
| | | | (Inc Fees) | (Inc Fees) | (Inc Fees) | (Inc Fees) | (Inc Fees) | |
| Bid 67 | * Play area equipment/refurb | Provision for Teignbridge-funded play area refurb/equipment (CR) | 104 | | 114 | | | 8. Out and about and active |
| KJ8 | Play area equipment/refurb | Tedburn St Mary (S106) | | 16 | | | | 8. Out and about and active |
| KJ9 | Play area equipment/refurb | Kingskerswell Fitness Equipment (S106) | | 28 | | | | 8. Out and about and active |
| Bid 246 | * Public Conveniences | Provision for Wallgate Replacements (CR) | | | 75 | | | 2. Clean scene |
| KP1 | Sandygate | Sandygate, Kingsteignton (Env.Agency) | - | 9 | | | | 9. Strong communities |
| Bid 79 | * SANGS/Open Spaces | Provision for SANGS/Open spaces (CIL) | 1,400 | | | | 1,000 | 4. Great places to live & work |
| KB1 | SANGS/Open Spaces | SANGS land purchase (CIL) | | 400 | 700 | | | 4. Great places to live & work |
| KB7 | SANGS/Open Spaces | SANGS: Dawlish (CIL) | - | 251 | - | - | | 4. Great places to live & work |
| Bid 95 | * South West Exeter | Provision for South West Exeter Transport (2020-25) (CIL) | | - | | | 50 | 7. Moving up a gear |
| K13 | South West Exeter | (Updated) SW Exeter Education Provision (CIL) | | - | - | 1,000 | 1,950 | 4. Great places to live & work |
| Bid 5 | * Sport & Leisure | Provision for Sports Provision (CIL) | | - | | 65 | 311 | 8. Out and about and active |
| Bid 72 | * Sport & Leisure | Provision for Outdoor sport facility to serve Newton Abbot area (re: Forches cross) (S106) | 460 | - | 460 | | | 8. Out and about and active |
| K6 | Sport & Leisure | Sports allocation (CIL) | 358 | - | 358 | | | 8. Out and about and active |
| Bid 90 | * Teignbridge | Provision for Education (CIL) | | | | 1,050 | 1,000 | 4. Great places to live & work |
| Bid 40 | * Teignmouth Lido | Provision for Teignmouth Lido boiler replacement (CR) | 100 | | 100 | | | 8. Out and about and active |
| Bid 189 | * Teignmouth Point | Provision for Point Upper, Teignmouth Resurface (GG;CR) | 290 | 120 | | | | 3. Going to town |
| Bid 227 | * Sport & Leisure | Provision for Water Users' Facility (CR) | 30 | | 30 | | | 8. Out and about and active |
| 9 | Teignmouth Point | Teignmouth Point Sea Defence (GG) | 1,000 | 1,572 | | | | 9. Strong communities |
| Bid 228 | Teignmouth Town Centre | Provision for Teignmouth Town Centre Improvements (BC: Prudential Borrowing) | | - | 6,900 | | | 6. Investing in prosperity |
| Bid 116 | * Waste Management | Provision for Bulking Station - replace telehandlers (2020-25) (CR) | | - | | | | 2. Clean scene |
| KS8 | Waste Management | Bulking Station - baler (RS) | 200 | 250 | | | | 2. Clean scene |
| Bid 118 | * Waste Management | Provision for Bulking Station - replace Sortline (2020-25) (CR) | | - | | | | 2. Clean scene |
| Bid 119 | * Waste Management | Provision for Waste vehicles - additional RCV (CR) | | - | | 150 | | 2. Clean scene |
| Bid 120 | * Waste Management | Provision for Waste vehicles - additional recycling (CR) | | - | | 200 | | 2. Clean scene |
| Bid 121 | * Waste Management | Provision for: Replace kerbsider (CR) | | - | 50 | 100 | | 2. Clean scene |
| Bid 456 | * Waste Management | Provision for Containers - allow for inflation (CR) | 6 | - | | | | 2. Clean scene |
| KT7 | Waste Management | Replace forklift (CR) | | 25 | | | | 2. Clean scene |
| KS0 | Waste Management | Purchase of Wheeled Bins (RS) | 99 | 99 | 99 | 99 | 99 | 2. Clean scene |
| KT6 | Waste Management | Bulking Station Expansion or Relocation & Vehicle Space (CR,RS,EC) | - | 89 | | | | 2. Clean scene |
| | | | 41,148 | 14,842 | 35,142 | 28,391 | 9,076 | |

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Appendix 7

| | | | 41,148 | 14,842 | 35,142 | 28,391 | 9,076 | Totals (£'000) |
|---------------|--------------------|-------------|--|--|--|--|--|----------------|
| Code /bid no. | Asset/Service Area | Description | ORIGINAL | LATEST | LATEST | LATEST | LATEST | Teignbridge 10 |
| | | | BUDGET 2017-18 £'000 (Inc Fees) | BUDGET 2017-18 £'000 (Inc Fees) | BUDGET 2018-19 £'000 (Inc Fees) | BUDGET 2019-20 £'000 (Inc Fees) | BUDGET 2020-21 £'000 (Inc Fees) | |
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Key:

EC - External Contributions
GG - Government Grant
CR - Capital Receipt
RS - Revenue Savings
BC - Business Case

* - Provisional scheme, pending full approval
Denotes a change in the programme